

The Rockefeller Center at Dartmouth College
2009-2010 Board of Visitors

Todd Cranford '85, A.B

Todd Cranford draws from his extensive experience in the public sector and with securities and financial services issues to assist clients on matters related to public policy, Securities and Exchange Commission (SEC) enforcement, capital markets, and corporate governance, among other matters. Mr. Cranford's government experience gives him an insider's understanding that allows him to advance his clients' interests and help to see that their needs are being addressed by Congress.

Before joining Patton Boggs, Mr. Cranford was Senior Counsel to the U.S. House of Representatives Committee on Financial Services where he advised Chairman Barney Frank (D-MA) and other members on a breadth of substantive policy and legal issues coming before the committee, including mutual fund reform, implementation of the Sarbanes-Oxley Act (SOX) of 2002, hedge funds, and credit rating agency reform.

Mr. Cranford was also Senior Counsel in the SEC's Division of Enforcement, investigating, developing, and instituting civil and administrative actions involving violations of the federal securities laws, such as insider trading, financial fraud, and market manipulation. Earlier in his career, Mr. Cranford served as Legislative Liaison for the Office of the Manhattan Borough President Ruth Messinger, he worked on the national advance staff for the Clinton-Gore '92 presidential campaign, and served as a law clerk to the U.S. District Court Judge Anna Diggs Taylor in Detroit, Michigan

Leah D. Daughtry '84, A.B.

Leah Daughtry is Chief of Staff for the Democratic National Committee, the governing body of the national Democratic Party, where she is responsible for the day-to-day operations of the Party. She is also Pastor of The House of the Lord Church in Washington, D.C. and a member of the Boards of Directors of The House of the Lord Churches, The Randolph Evans Memorial Scholarship Fund, and Men on the Move. Prior to returning to the Democratic National Committee, she served as the Acting Assistant Secretary for Administration and Management at the United States Department of Labor, with oversight for the development of the Department's management programs and policies, including responsibility for the Department's \$35 billion budget. Prior to her work at the Department of Labor, she was Executive Director of Man To Man/Sister to Sister, a not-for-profit human service agency dedicated to enriching, enhancing, and serving the lives of families in Brooklyn, New York. Her work experience also includes serving on the Clinton-Gore 1992 Transition Team, Managing Director of the 1992 Democratic National Convention, and Legislative Assistant to U.S. Congressman Edolphus Towns.

David Dawley '63, M.S.W., O.P.M.

David Dawley was a Peace Corps volunteer in rural Honduras where he worked in community development. Subsequently, he was the first former volunteer appointed to the National Advisory Council by the President of the United States. In graduate school at the University of Michigan, he was founding Chairman of Action for Human Rights and lobbyist for the Michigan Association of Social Work. As a community organizer with a Chicago street gang where he was known as "the only white Vice Lord," he developed programs that were regarded as a national model for positive change. He was a founding organizer of Youth Organizations United; founder and Vice Chairman of The Independent Foundation, a national coalition of former Peace Corps and Vista Volunteers; founder and Chairman of The National Center for Gang Policy and an advisor to the Department of Justice and the Department of Health and Human Services. He is the author of A Nation Of Lords, the autobiography of the Vice Lords. He has served as Special Assistant to the Governor of Massachusetts and advisor to corporate philanthropic and

cause-related marketing programs. As a consultant to lobbying firms, his work has resulted in millions of dollars of federal appropriations for universities and hospitals as well as successful lobbying programs for corporate and municipal clients.

He represented Cassidy & Associates as Managing Director of TransGulf, a joint venture that assisted clients in the Arab Middle East with private sector diversification. Currently, he serves as Senior Advisor, Strategic Relationships to SynapticMash, an educational software company, and Senior Consultant to Patton Boggs, a public policy law firm in Washington, D.C.

His work has built bridges between different racial, class and professional groups and has been recognized by two U.S. Presidents with appointments to the National Advisory Council of the Peace Corps and the White House Conference on Small Business. In 1968, Esquire Magazine selected him as one of "Twenty Seven People Worth Saving," and in 1974, the Governor of Massachusetts nominated him as one of Greater Boston's "Ten Outstanding Young Leaders." David received his A.B. at Dartmouth, MSW from the University of Michigan and graduated from OPM, an executive program at the Harvard Business School.

Nathaniel C. Fick '99, M.B.A., M.P.A.

Nathaniel Fick is the Chief Executive Officer of the Center for a New American Security (CNAS) in Washington, D.C. He was previously the Chief Operating Officer of CNAS and has been a Fellow at the Center since its founding in 2007. Prior to joining CNAS, he served as a Marine Corps infantry and reconnaissance officer, including operational assignments in Afghanistan, Pakistan, and Iraq. Fick led a Marine infantry platoon into Afghanistan only weeks after the 9/11 attacks, and then commanded a Marine Recon platoon during the opening months of the Iraq war in 2003. In 2007, he was a civilian instructor at the Afghanistan Counterinsurgency Academy in Kabul. He is the author of the New York Times bestseller, *One Bullet Away* (Houghton Mifflin, 2005). His writing has appeared in The New York Times, The Washington Post, and USA Today, among other publications, and he is a frequent contributor to CNN, NPR, and the BBC. Fick is a member of the Council on Foreign Relations and the International Institute of Strategic Studies, and serves as a Director of the Marine Corps Scholarship Foundation and on the Board of The Rockefeller Center for Public Policy and the Social Sciences at Dartmouth College. He holds a B.A. in Classics from Dartmouth, an MBA from the Harvard Business School, and an MPA in international security policy from Harvard's John F. Kennedy School of Government. Nate was born and raised in Baltimore, and now lives with his wife, Margaret Angell, in Washington.

Susan Finegan '85, J.D.

Susan Finegan is Legal Director of the Victim Rights Law Center in Boston. Founded as the first law center in the nation dedicated solely to serving the legal needs of sexual assault victims, the Victim Rights Law Center advocates for sexual assault victims' legal rights within the civil, academic and criminal justice systems. "As legal director, Sue oversees the legal work for several hundred clients in Massachusetts, as well as the training and technical assistance of other legal service providers and advocates throughout the country." Prior to joining the Victim Rights Law Center, Sue was a partner at Mintz, Levin, Cohn, Ferris, Glovsky and Popeo P.C. where her legal work focused on civil and criminal litigation in federal and state courts. From 1999-2003, Sue served as the Director of the Mintz Levin Domestic Violence Project. While at Mintz Levin, Sue also performed extensive pro bono work at the trial and appellate court levels. Sue currently serves as Vice President of the Board of Directors of the Political Asylum/Immigration Representation ("PAIR") Project. Sue received her A.B. from Dartmouth College and her J.D. from Boston College. Before becoming a practicing attorney, Sue was a law clerk for the Honorable Andrew A. Caffrey at the U.S. District Court in Massachusetts and for the Honorable Francis P. O'Connor at the Massachusetts Supreme Judicial Court.

Jennifer Floren '93, A.B.

Jennifer Floren founded Experience with the mission to educate, assist and inspire the next generation by giving them the experience they need to launch and lead careers that make a difference. Since 1996, the Experience

network has grown to include more than 3,800 universities, 100,000 employers and over 8 million college students and alumni. Recognized as one of the nation's youngest leaders in social entrepreneurship by numerous organizations including Forbes, Business Week, New York Times, Working Woman, Boston Business Journal, Boston Globe, Women's Business, and Entrepreneur, Jennifer is a frequent speaker at nationwide universities and major business events to share her unique perspective on the up-and-coming "Gen Y" workforce. Jennifer earned an A.B. in psychology from Dartmouth College in 1993, and was a management consultant with Bain & Company in Boston prior to starting Experience. She is currently a board member and active participant in Women in Technology International, Jobs For the Future, the MIT Enterprise Forum, Junior Achievement, and the Caring Canines organization which certifies and manages therapy service dogs. Jennifer and her husband live in Boston's North End with their wheaten terrier, Bailey.

Alison Fragale '97 PhD.

Alison Fragale graduated from Dartmouth College in 1997, earning degrees in Mathematics and Economics. She began her career as a management consultant for McKinsey & Company, Inc., where she advised organizations in the automotive and financial services industries. She left McKinsey to pursue her Ph.D. in Organizational Behavior (with a focus in Social Psychology) at Stanford University's Graduate School of Business. She is currently an assistant professor of Organizational Behavior and Strategy at the University of North Carolina's Kenan-Flagler Business School where she teaches courses on effective leadership and management to undergraduates, MBAs, and executives. Her research focuses on the consequences and formation of interpersonal hierarchies in groups and organizations, with an emphasis on the factors that cause individuals to be perceived as leaders by their groups, with a specific focus on how perceptions of leadership are affected by the leader's communication style. She received her A.B. in mathematics and economics from Dartmouth in 1997 and her Ph.D. in organizational behavior from the Stanford University Graduate School of Business in 2004. Prior to pursuing her Ph.D., Alison worked as a management consultant for McKinsey & Company, Inc. Based in Chicago, IL, she advised numerous companies in the automotive and financial services industries on issues of corporate strategy and change management.

Yoshiko M. Herrera '92, Ph.D.

Yoshiko M. Herrera received her B.A. from Dartmouth College (1992) and M.A. (1994) and Ph.D. (1999) from University of Chicago. From 1999-2007 she taught at Harvard University, and currently is an Associate Professor in the department of Political Science at University of Wisconsin, Madison.

Her research interests include identity and ethnic politics, political economy, institutional and bureaucratic change, qualitative methods, political psychology, public health, and Russia and the states of the Former Soviet Union. Professor Herrera teaches courses on comparative politics, social identities, and politics of the states of the Former Soviet Union.

Her first book, *Imagined Economies: The Sources of Russian Regionalism* (Cambridge University Press, 2005), examined the relationship between economics and regionalism in movements for greater sovereignty in Russia. The central finding of the book is that variation in Russian sovereignty movements is explained not by differences in economic conditions but by differences in the construction or imagination of economic interests; in other words, similar economic conditions can be perceived very differently across regions and it's the economic perceptions that are politically important for sovereignty claims. She has recently finished a second book titled, *Transforming Bureaucracy: Conditional Norms and the International Standardization of Statistics in Russia* (Cornell University Press in 2008). This book takes up the question of bureaucratic reform, and why seasoned bureaucrats sometimes are, or are not, willing to change course. The investigation includes cross-national quantitative analysis of implementation of the international System of National Accounts and an in-depth case study of bureaucratic change based on the recent experience of reform of the Russian Federation's statistical agency. Other on-going research includes a collaborative project on the measurement of social identities. Finally, she is beginning a project on the role of identity-related variables in public health and demography outcomes in the states of the former Soviet Union.

John H. Hinderaker '71, J.D.

A graduate of Harvard Law School, John Hinderaker has had, for thirty years, a broad-based and varied commercial litigation practice. He is lawyer and partner with the Minneapolis law firm Faegre-Benson. A veteran of close to 100 jury trials, he has appeared in courts in fifteen states. John has been recognized by Minnesota's Journal of Law and Politics as one of the state's "Super Litigators" and was recently named by that publication as one of the top 40 commercial litigators in Minnesota. In addition to his legal work, John is a fellow at the Claremont Institute. For more than a decade, he and his former law partner, Scott Johnson, have written articles on public policy issues including income inequality, income taxes, campaign finance reform, affirmative action, welfare reform, and race in the criminal justice system. Their articles have appeared in National Review, The American Enterprise, American Experiment Quarterly, and newspapers across the country.

William C. Kirby '72, Ph.D.

Bill Kirby became Dean of the Faculty of Arts and Sciences at Harvard University on July 1, 2002. Joining Harvard's History Department in 1992, he chaired the department from 1995 to 2000, and has been the Geisinger Professor of History since 1999. A distinguished historian of modern China, Bill's work examines China's economic and political development in an international context. He holds visiting professorships at Beijing University and Nanjing University. Reflecting his longstanding scholarly interest in Germany, he has taught also at the Free University in Berlin and at the University of Heidelberg. Director of Harvard's Asia Center from 1999 to 2002, he played a key role in fostering collaboration among Asia scholars at Harvard. His commitment to international studies continues in his efforts to expand opportunities for College students to study abroad. Bill received his A.B. from Dartmouth College and his AM and Ph.D. from Harvard. Before coming to Harvard, he was Professor of History, Dean of University College, and Director of Asian Studies at Washington University in St. Louis.

Brett H. Matthews '88, A.B.

Brett Matthews is Founder, Chairman and CEO of Imagitas in Waltham, MA. Based just outside of Boston, Imagitas is a successful, growing marketing services firm. Imagitas creates products that allow its clients to communicate with hard-to-reach customer segments. Prior to starting Imagitas, Brett worked in brand management at Procter & Gamble. Brett is a volunteer with the Massachusetts Society for the Prevention of Cruelty to Children, a member of Voices for National Service, and a committee member of The Dover Church. He received his A.B. in History from Dartmouth.

Stephanie McHenry '84, A.B.

Stephanie McHenry is the President of ShoreBank, Cleveland Region. ShoreBank is the nation's first and largest community development bank, with \$2 billion in total assets. Since beginning work in Cleveland in 1994, ShoreBank has invested more than \$200 million in Greater Cleveland neighborhoods. Prior to joining the bank, Ms. McHenry served as the Senior Director, Minority Business development for The Greater Cleveland Growth Association, where she led its successful efforts to support minority business growth. She also was Executive Director of Northern Ohio Minority business Council. An active participant in many organizations, she is immediate past chair of the board of the National Cooperative Bank (Washington, D.C.), and serves on local boards and governing bodies, including those of Greater Cleveland Partnership, Cleveland State University and University Hospitals of Cleveland. Stephanie has been recognized by Crain's Cleveland Business and Kaleidoscope Magazine in their 40 under 40 features. She is also a member of the Leadership Cleveland Class of 2003, and was recognized as the "2004 Top Rainmaker in Finance" by Northern Ohio Live. Stephanie is a 1984 graduate of Dartmouth College with a bachelor's degree in economics.

Peter M. Robinson '79, M.B.A. (Trustee Representative)

Peter M. Robinson '79, M.B.A. (Trustee Representative) Peter M. Robinson '79 - Peter is a research fellow at the Hoover Institution, where he writes about business and politics, edits Hoover's quarterly journal, the Hoover Digest, and hosts Hoover's webcast program, Uncommon Knowledge™. He is also the author of three books: *How Ronald Reagan Changed My Life* (Regan Books, 2003); *It's My Party: A Republican's Messy Love Affair with the GOP* (Warner Books, 2000); and the best-selling business book *Snapshots from Hell: The Making of an MBA* (Warner Books, 1994; still available in paperback). Born in 1957, Robinson grew up in Vestal, a town in the rolling hill country of upstate New York. In 1979, he graduated summa cum laude from Dartmouth College, where he majored in English. He went on to study politics, philosophy, and economics at Oxford University, from which he graduated in 1982. Robinson spent six years in the White House, serving from 1982 to 1983 as chief speechwriter to Vice President George Bush and from 1983 to 1988 as special assistant and speechwriter to President Ronald Reagan. He wrote the historic Berlin Wall address in which President Reagan called on General Secretary Mikhail Gorbachev to "tear down this wall!" After the White House, Robinson attended the Stanford University Graduate School of Business. (The journal he kept formed the basis for *Snapshots from Hell*.) He graduated with an M.B.A in 1990. Robinson then spent a year in New York City with Fox Television, reporting to the owner of the company, Rupert Murdoch. He spent a second year in Washington, D.C., with the Securities and Exchange Commission, where he served as the director of the Office of Public Affairs, Policy Evaluation, and Research. Robinson joined the Hoover Institution in 1993. As the editor of the Hoover Digest since its inception in 1996, Robinson selects and edits articles with the intention of making the work of the Hoover Institution readily available to the public. As host of Uncommon Knowledge™ since the program began in 1996, Robinson seeks to engage his guests in lively, informative discussions of public policy. Topics on Uncommon Knowledge™, which is available to view on National Review Online, range from the legalization of drugs to affirmative action to censorship on the Internet. The author of numerous essays and interviews, Robinson has published in the New York Times, Red Herring, and Forbes ASAP. He is the editor of *Can Congress Be Fixed?: Five Essays on Congressional Reform* (Hoover Institution Press, 1995).

Peter C. Rockefeller, '79, TU '92, M.B.A.

Peter Rockefeller is active as an investor and advisor to individual clients in private equity and hedge funds. He was previously a Managing Director in the Investments Group of the Citi Group Private Bank, where he focused on investment strategy and wealth management issues for high net worth clients. He also has extensive investment banking experience, gained at Donaldson, Lufkin & Jenrette as a member of the International Banking Group. In the non-profit area he is involved in historic preservation with the National Trust for Historic Preservation. He graduated from Dartmouth College in 1979 and the Amos Tuck School in 1992.

Ronald B. Schram '64, J.D., Chair

Ron Schram was the founder of the health care practice of the Boston law firm of Ropes & Gray. For over 30 years he provided integrated business and legal advice to non-profit health care organizations throughout the U.S. Ron received his B.A., magna cum laude, in economics from Dartmouth College. He attended Kings College, Cambridge University, on a Keasbey Fellowship, and received a master of arts in economics. He received his law degree from the University of Michigan where he also received a master of laws and a doctor of the science of law degree as the first recipient of the George M. Humphrey Fellowship in Law and Economic Policy. Ron is a former trustee of Dartmouth College, the Dartmouth Hitchcock Medical Center, Derby Academy, and the New England Sports Museum. Ron retired from Ropes & Gray on December 31, 2002. He is also the former Chair of the Board of Trustees of the Central New England Chapter of the National Multiple Sclerosis Society and continues as a member of its Executive Committee.

John Springer '53, A.B., M.H.A.

John Springer is the retired CEO of Hartford Hospital and Connecticut Health System, Inc. Prior to his work in

Hartford, he served in administrative positions at the Mary Hitchcock Memorial Hospital. He served in the U.S. Marine Corps from 1953-1958 and retired from USMC reserve in 1976. John graduated from Dartmouth in 1953 and received a Masters in Health Administration from the University of Michigan in 1960.

Kerry Whitacre Swarr '94, A.B.

Kerry Whiteacre Swarr is Executive Assistant to the CEO of the Baltimore City Public School System, advancing instructional reform through management of Institute for Leadership partnership. She also has served as Senior Policy Advisor to Lt. Governor Kathleen Kennedy Townsend, Senior Program Officer at the Fund for Educational Excellence, and Education Affinity Group Coordinator at the Associate of Baltimore Area Grantmakers. She received a Masters in Public Policy from Georgetown University Public Policy Institute.

Kristen von Summer Waldorf '89, A.B.

Kristen von Summer Waldorf is a partner in Alexander Summer, L.L.C., an eighty-year old real estate services company founded by her great-grandmother, utilizing her background in strategic planning, asset and property management, marketing, new business development and management. Prior to joining Alexander Summer, L.L.C., she worked for two notable interior designers before opening her own residential Interior Design business in New York City. She also worked at Burson-Marsteller, the world's largest public relations firm. Her accounts included DuPont, the Business France Initiative, Sandals Resorts, and the New York State Lottery. Kristen graduated from Dartmouth in 1989 with a B.A. in History (with a focus on Political Science) and earned an A.A.S. graduate degree of High Distinction from the New York School of Interior Design with a focus in Architectural History and Urban Renewal. She is the President of the Alexander Summer Family Foundation, which is dedicated to individual empowerment, entrepreneurship, urban renewal, and the environment. She is also a Trustee for the Newark Museum and the Foundation For Free Enterprise, with a strong focus on educational outreach with both organizations.

Curtis R. "Curt" Welling '71, T'77, M.B.A., J.D.

Curt Welling is President & CEO of AmeriCares Foundation, a nonprofit disaster relief and humanitarian aid organization, which provides immediate response to emergency medical needs, and supports long-term healthcare programs for all people around the world, irrespective of race, creed or political persuasion. AmeriCares solicits donations of medicines, medical supplies and other relief materials from U.S. and international manufacturers, and delivers them quickly and efficiently to indigenous healthcare and welfare professionals in 137 countries around the world. Prior to coming to AmeriCares, Curt was CEO of Princeton eCom Corp., a leading electronic billing and payment company, after spending more than 20 years in the investment banking and securities industry. He was President and CEO of SG Cowen Securities Corporation and Executive Vice President of Societe Generale Americas from 1996 to 1999. Prior to joining SG Cowen, he held senior investment banking positions at Bear Stearns and Credit Suisse First Boston. Curt was for ten years the Chair of Spence Chapin Services, a leading adoption and child service agency. He was also the founding Chair at the Evan Donaldson Adoption Institute. He is currently Vice-Chair of the Adirondack Council, an environmental advocacy organization, and a Trustee of the Weir Farm Historic Trust. He is also the Director of Coca Cola Enterprises (NYSE-CCE) the world's largest producer and distributor of non alcoholic beverages. He received an A.B. in English from Dartmouth, an M.B.A from Dartmouth's Tuck School, and a J.D. from Vanderbilt University.