

## One Voice: A Conference and Discussion on Homeless Shelters in New Hampshire and Vermont



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## Session 1

- 1. Overview
- 2. Introductions



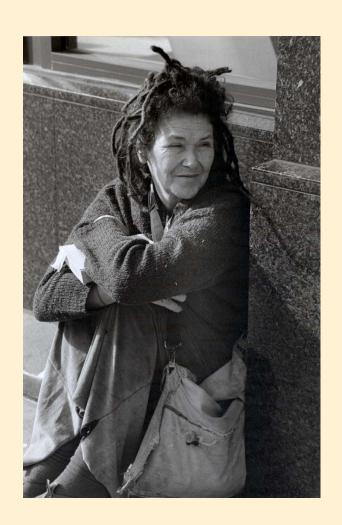
#### 3. Summary of findings

- Services
- Intake
- Occupancy
- Facilities
- Staff
- Partnerships
- Rules
- Finances
- Strengths
- Areas of Improvement
- Success Measurement



## **Conference Overview**

- Ground rules
- Expectations
- Confidentiality
- Purpose





## Introductions

- PRS Staff
- Shelter Directors
- State Participants

- 1. Name
- 2. Shelter affiliation
- 3. What you are hoping to take away from today?





## Data and Research Methods

- How it started
- Research
- Analysis

- The Interview
  - Services
  - Intake
  - Occupancy
  - Facilities
  - Staff
  - Partnerships
  - Rules
  - Finances
  - Strengths
  - Areas of Improvement
  - Success Measurement



## The Shelters

- Identifying shelters
- Shelter demographics
  - Size
  - Type
  - Location
  - Population served



**Upper Valley Haven** 



## **Shelter Services**

Shelter Name	Case Management	Meals	transportation	GED class	vocational training	parenting	life skills	furnishing/ clothing	financial	job search	healthcare	mental health	AA/ substance abuse	youth programming/da y-care
Anne Marie House:	1	1	1	1	1	1	1	1						
Tri County Community Action Program														
The Committee on Temporary Shelter -														
Daystation/Waystation	1	1			1	1	1		1		2			
Upper Valley Haven	1	1				1	1	1			_			
Burlington Emergency Shelter	1	1								1				
Burlington Emergency Shelter - Good Neighbor														
Program	1	1								1				
John W. Graham Shelter	1	1	1							1	1	1		
The Committee on Temporary Shelter	1	2	•		1	1	1				2	2		
Crossroads House	1	1	2	- 1	1					1	1	1		
Lynsey House aka Tyler Blain														
McKenna House	1	4										4	4	
My Friend's Place													2	
Nashua Soup Kitchen and Shelter	1		4				4		4					
New Generation, Inc	1		1			1	1			1	2	2	2	
New Horizons Shelter												- 4	2	
New Horizons Sneiter New Horizons for New Hampshire - Angle's shelter for	1	1						2			1	1	1	
women										2				
The Bridge House				2			1							
Seacoast Family Promise	1	1	1	2			1			1			1	
	1	1	1				1			1				
Sullivan County Housing Coalition														
The Carey House Southwestern Community Services Homeless	1	2					1					2	2	
Services Program	1	1				1	1		1		1	2	2	
Families in Transition, Inc Amherst Street Trans.														
Shelter and • Spruce Street Trans. Shelter	1					1	1					1		
Harbor Homes, Inc.	1				1		1			1		2	2	
Helping Hands Outreach Ministries, Inc.	1	1		1	1								2	
Good Samaritan Haven	1	1						1	1	1		2		
Morningside Emergency Shelter	1	2	!		2	2	2			2	2	2		
Bancroft House - Franconia, NH	2	1	2			2								
Manchester Emergency Family Shelter														
Homeless Center for Strafford County	1	1	2											
Monadock Area Transitional Shelter	1													
Kinsley Street Shelter														
Marguerite's Place, Inc.	1	2	1	2			1			1		2		
Middlebury Transitional Care Coalition		1						1						
Northeast Kingdom Youth Services - Elm Street														
Shelter	1													
First Baptist Church - Brattleboro	1	1						1		1				
Bennington Coalition for the Homeless	1				1		1			1				
Open Door Mission - John Cassarino Overnight														
Shelter		1						1			2			
The Friends Emergency Housing Program	1			1		1	1					2		
Laconia Area Community Land Trust	1							1						
First Congregational Church														



## Services (cont.)

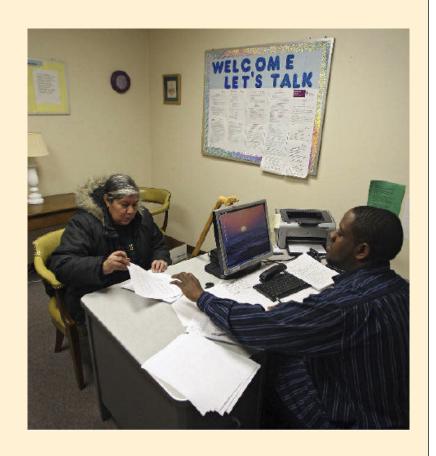
- Most common
  - Case Management
  - Meals
  - Life Skills; nutrition, time management, cooking, etc.
- Least common
  - Youth programming
  - Financial Assistance
  - GED classes
- Innovative and Effective
  - Prevention
  - Aftercare





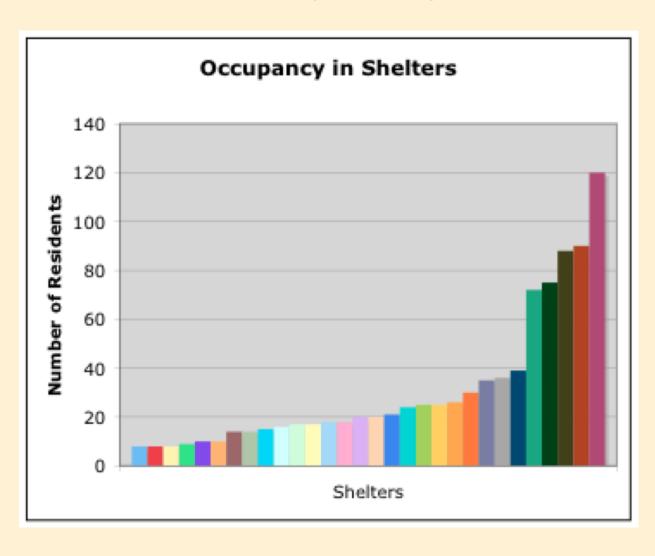
## Intake

- Selectivity varies
  - Everyone admitted
  - "Hand-selecting" guests who are appropriate for the program
- Contracts and agreements upon entry
- Intake forms





## Occupancy





## **Facilities**

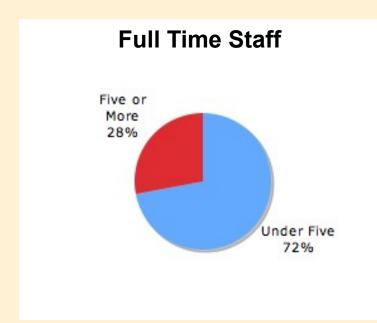


John Graham Shelter

- Privacy
- Individuals vs.
   Families
- Shelter specific facilities
- Community facilities: soup kitchen, food shelf, clothes pantry



## Staff





- Full-time
- Part-time
- Volunteers
- Board of Directors/
   Executive Committee



## **Partnerships**

- Variety of different types of organizations targeted
- Most Common: Local non-profit agencies
- Least common: AmeriCorps, Local universities/ educational institutions





## Rules

#### **Most Common**

- Prohibit alcohol and drugs
- Require case management
- Complete chores
- Curfew



#### **Less Common**

- TV restrictions
- Maintain personal hygiene
- Staff control of prescription medications



## **Finances**



- Breakdown of Revenue
- Fundraising Events
- State Funding



## Strengths

- Abstract
  - Respect
  - Loving atmosphere
  - Reputation
- In-Shelter
  - Volunteers
  - Individual Case Plans
  - Physical appearance/ upkeep of shelter

- Post-Shelter
  - Exit support packet
  - Linking of guests to other agencies/services
  - Long-term plans for success



## Areas for Improvement

- Practices and Logistics
  - Childcare, mental health, substance abuse
  - Admissions services
  - Exit interview
  - Follow up/ Aftercare
  - Technology
- Funding
  - Larger operations and services
  - Open food shelf
  - Physical repairs

- Local and State Factors
  - Low cost housing/Section 8
     vouchers
  - Public transportation
  - Outreach workers and Shelter relationship
- "Larger" issues
  - Shelters overwhelmed
  - Duration of stay (too long?)
  - Abolish vs. reduce poverty



#### Websites!



Benefit by the Sea a Wassach highs by

Thanks for Your Support!

8th Annual Benefit by the Sea on Saturday, May 8, 2010



View the Latest Newsletter PDF Cross Roads House provides secure, transitional shelter and a proven program that helps our residents move with dignity and purpose to stable and decent housing.

#### When a Dream as Big as This Becomes a Reality...



There are Thousands to Thank. For every one of the hundreds of donations, large and small, from each of you, for the generosity of dozens of area businesses, for the untold number of hours volunteered in planning and preparing for this day... and, for demonstrating, as a community, your belief in the dignity of providing help and shelter for the homeless among us...WE THANK YOU!



## Success Measurement

- Measures during stay
  - Weekly goals (Individualized success)
  - Number of meals served/beds occupied
  - Off the streets

- Post-shelter
  - Independent/permanent housing (6 mo., 1 year, +)
  - Exit Interviews
  - Maintaining connections (casually)



## End of Session 1



## Session 2: Major Themes In depth analysis and discussion

- 1. Intake and Outreach
- 2. Financing
- 3. Success Measurement and Aftercare
- 4. Case Management and Healthcare



## Intake and Outreach

- Selectivity
- Information gathering
  - Interviews
  - Forms
  - Background checks
  - Letters of reference, photographs, etc.
- Waitlists
- Contracts
- Database

- Bigger Questions
  - How should intake criteria be determined?
  - Should certain people be banned from shelters?
  - Which intake procedures are most necessary and effective?



## Financing



- Over half of shelters rely on individuals and businesses for over 60% of funding
- Nine shelters received more than 20% of funding from govt. sources (municipal, state, federal)
- Events and local fundraising
- Refusal of govt. funding



## Financing (cont.)

- Bigger Questions
  - How does state funding affect a shelter?
  - How can a shelter raise more money? (grants, partnerships, etc.)
  - What are ways to fundraise locally (and creatively)?
  - Who is in charge of fundraising?
  - Saving money?



#### Success Measurement and Aftercare

- Abstract measures
- In-Shelter
- Post-shelter
  - Tracking
  - Database
  - Informal connections
  - Aftercare

- Bigger Questions
  - What are the best criteria for success measurement?
  - Should there be a uniform standard for success measurement?
  - Is it the shelter's responsibility to keep track of guests after they move on? And to what extent?



## Case Management

- Diversity of approaches
  - Content and focus of management
    - Goal setting
    - Employment, housing, family
    - Health/ Mental Health
    - Individualized?
  - Frequency
    - Regular meetings? Optional?
    - Daily?
    - Weekly?

- Bigger Questions:
  - What is the ideal frequency of case management?
  - What should case management entail?
  - How do you measure effectiveness of case management?



## Healthcare

- Health clinic
- Mental Health
- Dentist
- Community connections?
- Healthy food?
- Health education?



- Bigger Questions:
  - Is it the shelter's responsibility to improve health of the guests?
  - What are the most important health services to provide?
  - How can we improve health of the guests on a day-to-day basis?



## End of Session 2



# Lunch presentation and discussion with Dr. James O'Connell 12:30 – 1:30

President of the Boston Healthcare for the Homeless Program

Public Lecture: 4:30 Rocky 3

Dispatches From the Streets: Lessons Learned during 25 Years of Caring for Boston's Rough Sleepers



## Session 3: Breakout

- In small groups:
  - Most important issues from the morning
  - Brainstorming and collaboration about these issues. How do they apply to your shelter? What implications do they have moving forward?

- Come back to the main group
  - Sharing of conclusions



## **Breakout Group Leaders**

Group 1:

Joie Finley Morris

Tri-County CAP

Group 2:

Sara Kobylenski

The Upper Valley Haven

Group 3:

Cathy Bentwood

The Bridge House

Group 4:

Kelsi Deters-McCarthy

New Generation, Inc.



## Session 4: Case Studies and Next Steps

- Case Studies
  - Sara Kobylenski: Upper Valley Haven
  - Paul Capcara: Morningside Shelter
  - Melinda Bussino: Brattleboro Area Drop In Center

- Looking forward: Next Steps and Action
  - Better method of collaboration
  - Conference next year



## Where do we go from here?

• Prevention: before the shelter

Independence: through the shelter

Reoccurring homelessness: after the shelter



## Thank You

Stay in touch!

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